



The Challenge

To provide a benchmark study of the project management capabilities of the Waste Remediation and Enhancement Projects Division of AECL.

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Bates Case Study In Focus

As a full service supplier in the rapidly growing business of nuclear power plant life extension, upgrading and refurbishment, Atomic Energy Canada Limited provides timely, cost-effective delivery of technology solutions to assist utilities in maintaining peak performance of their nuclear assets.

The Waste Remediation & Enhancement Projects (WREP) Division is a unit within AECL's Decommissioning and Waste Management organization. Its mandate is to plan and execute nuclear waste management and decommissioning projects for AECL.

■ The Bates Solution

Using industry standards from the Project Management Body of Knowledge, the Bates Project Management Methodology and data from other benchmark studies performed by Bates, we conducted an examination of the WREP Division's project management capabilities. The Bates Project Environment Profiler was also used for the maturity assessment.

■ The Deliverables

The final report to the client included three components:

- A Gap Analysis of the Management System framework, specifying areas that required amendments or improvements.
- A comprehensive assessment of the WREP's project management maturity, evaluated against ten fields of PM expertise. A benchmark report of the clients' current PM maturity in comparison to other similar type organizations was provided.
- Recommendations were provided to the client for actions required to reach a desired state of PM maturity.

■ The Completion

This engagement was completed in February 2004.

